



Economy Scrutiny Committee

Date: Thursday, 11 February 2021

Time: 10.00 am

Venue: Virtual meeting - Webcast at <https://vimeo.com/507454589>

This is a **Supplementary Agenda** containing additional information about the business of the meeting that was not available when the agenda was published

Advice to the Public

The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020

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To attend this meeting it can be watched live as a webcast. The recording of the webcast will also be available for viewing after the meeting has concluded.

Membership of the Economy Scrutiny Committee

Councillors - H Priest (Chair), Green, Hacking, Johns, Noor, Raikes, Shilton Godwin, K Simcock and Stanton

Supplementary Agenda

- 6e. LTE Estates Strategy** 3 - 16
Report of the Strategic Director (Growth and Development) and the Chief Executive, LTE Group attached
- This report provides an update on the delivery of the LTE Estate Strategy, during which leading edge facilities will be developed for post-16 education and skills training serving Manchester and the wider Greater Manchester (GM) Area.
- 7. Economy COVID19 Sit Rep Report** 17 - 58
Report of the Strategic Director (Growth and Development) attached
- This report provides Committee Members with a further update summary of the current situation in the city in relation to COVID-19 and an update on the work progressing in Manchester in relation to areas within the remit of this Committee.

Further Information

For help, advice and information about this meeting please contact the Committee Officer:

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This supplementary agenda was issued on **Friday, 3 February 2021** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 3, Town Hall Extension (Lloyd Street Elevation), Manchester M60 2LA

Manchester City Council Report for Information

Report to: Economy Scrutiny Committee – 11 February 2021
Executive – 17 February 2021

Subject: LTE Group - Estates Strategy Delivery Update

Report of: Strategic Director: Growth & Development
Chief Executive, LTE Group

Summary

This report provides the Executive with an update on the delivery of the LTE Estate Strategy, during which leading edge facilities will be developed for post-16 education and skills training serving Manchester and the wider Greater Manchester (GM) Area.

Recommendations

The Economy Scrutiny Committee is invited to comment on the report and the progress to date of the delivery of the LTE Estates Strategy

Executive is asked to note the contents of this report and the progress to date of the delivery of the LTE Estates Strategy as set out in the report.

Wards Affected: All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city

In July 2019, Manchester City Council (MCC) declared a climate emergency, committing to become net zero carbon by 2038. To achieve this, emissions must be reduced by 13% every year between now and the deadline. The commitment includes the requirement for all new buildings to be zero carbon by 2028. To support the Council in achieving their target and in line with the Low Energy and Carbon Agenda, the development of the Manchester College City Centre Campus has incorporated a number design features to reduce carbon emissions. These include:

- Application of BREEAM standards to achieve an 'Excellent' rating;
- Achieving an EPC rating of A;
- Achieving a minimum 10% carbon reduction, in line with the MCC Core Strategy;
- Reducing operational costs through sustainable design;
- A design which is responsive to a wide range of occupancy patterns, including the split between FE and HE provision and the impact this has on the operation of the buildings systems;
- Providing comfortable internal conditions year-round; and
- Providing high quality internal environment from a daylighting and artificial lighting perspective.

Manchester Strategy outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The LTE Group is a key economic contributor within the city not only as an employer but in helping to underpin a wide range of key sectors in the city as it is the largest provider of 16-19, adult and higher education in Greater Manchester, with more than 25% of Greater Manchester's learning provision undertaken by the College.
A highly skilled city: world class and home grown talent sustaining the city's economic success	The LTE Group and Manchester College supports significant numbers of students in Manchester to be equipped with the right skills to be employed within the Greater Manchester economy.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	The LTE Group and Manchester College is committed to working with all communities within the city actively and energetically.
A liveable and low carbon city: a destination of choice to live, visit, work	The LTE Group and Manchester College has a strong commitment to environmental sustainability. This is embedded within the management of the existing estate and the plans for the new estate.
A connected city: world class infrastructure and connectivity to drive growth	The LTE Estate Strategy seeks to deliver new world class assets across the city that will continue to support our growth ambitions over the next decade and beyond.

Full details are in the body of the report, along with any implications for:

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

Financial Consequences – Revenue

Not applicable

Financial Consequences – Capital

Financing to deliver the estates strategy is outlined at 2.4 of the report.

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Background documents (available for public inspection)

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy, please contact one of the contact officers above.

- The Manchester College Estate Strategy 2017 – 2022: Executive, 15th November 2017
- The Manchester College - New Campus: Executive 25th July 2018
- Great Ducie Street Strategic Regeneration Framework: Executive, 14th November 2018
- The Manchester College City Centre Campus: Executive, 12th December 2018
- Former Boddingtons Brewery site Strategic Regeneration Framework: Executive, 13th March 2019
- Former Boddingtons Brewery site Strategic Regeneration Framework: Executive, 26th June 2019
- LTE Group Performance Update: Economy Scrutiny, 5th December 2019

1. Introduction

- 1.1 The Our Manchester Strategy clearly sets out the city's ambition to be a place where world class and homegrown talent can flourish in order to support Manchester's future economic success. That strategy clearly recognises the need to better connect the skills and education system with employers in the city, so that skills, training and apprenticeships clearly relate to the city's growth sectors and creating a pipeline of employable people with the necessary qualifications to succeed. Such an approach is clearly central to the Strategy's related ambition of ensuring that everyone in the city has an opportunity to make a positive contribution by unlocking the potential of our communities. The LTE Group and Manchester College has, and will continue to play, a pivotal role in realising these ambitions for the city.
- 1.2 A key component of facilitating learning is the provision of high-quality learning facilities. This report sets out the progress made to date on the delivery of the LTE estates strategy, which is developing leading edge facilities for post-16 education and skills training serving Manchester and the wider Greater Manchester (GM) Area.

2. Background

- 2.1 Reports to the Council's Executive, in November 2017 and July 2018, set out The Manchester College's Estates Strategy in detail. In summary, the proposal outlined the consolidation of the estate from several disparate sites into centres of excellence located at a new City Centre Campus and Openshaw, with additional learning hubs based at Harpurhey, Shena Simon and Wythenshawe. The centres of excellence are aligned with Manchester and Greater Manchester growth sectors.
- 2.2 Initially, LTE Group planned for the new capacity and changes to be delivered in one phase, this was subsequently changed in 2019 to two phases linked to availability of Capital Grant funds to match other investments. The second phase and related capacity will still be needed to fulfil the growing needs of the city beyond 2022.
- 2.3 The estates strategy comprises two significant new build elements, several refurbishment activities and some disposals. A key principle being that fewer buildings at fewer sites, allow savings in estates overheads to be reinvested in better quality, best in class facilities, with increased capacity located near main public transport hubs.
- 2.4 In order to deliver the first phase of the estate strategy delivery, funding came from a mix of LTE Group borrowing, consolidation, allowing for the sale of facilities no longer needed by the College and GM Skills Capital Funding. On 12th December 2018, the Council's Executive approved a loan facility of up to £27.6m to the LTE Group. Further funding for the LTE Group's Estates Strategy project was approved in the form of a Skills Capital Funding grant from the GMCA of up to £25m and loan from an institutional bank which would become the senior funder of the project.

- 2.5 LTE has embedded the wider City strategies into its own estates strategy, to create wider social value where possible for housing, carbon reduction, green jobs and more. An independent assessment from Ekosgen cited £1.2bn GVA likely to be generated from the project.
- 2.6 It is to be noted that the project is the UK's largest and most significant post 16 education / skills investment for several decades.

3. Progress on strategy and implementation

- 3.1 The LTE Group is responding directly to the changes and challenges the city faces, such as population growth, the emergence of new types of jobs in new sectors, aligning the transport infrastructure to skills needs, changes in housing and planned investment in key parts of the city and the move to a zero carbon economy.
- 3.2 These have all been factors which have shaped The Manchester College and UCEN Manchester's local strategy and link to a different delivery model with better access through Neighbourhood Learning Hubs and grouping curriculum into the specialist clusters of:
- Creative and Digital;
 - Health and Wellbeing;
 - Construction and Logistics; and
 - Business, Financial and Professional.
- 3.3 The projected impact of the investment by 2030 responds to all aspects of the Our Manchester Strategy. By focussing on higher level skills, this investment aims to close the resident wage gap and increase the number of local people in new jobs created in the city with one million Mancunians upskilled in the investment lifespan. It is projected that there will be a 23% growth in higher skills with clear pathways to higher education and an offer that will be employer co-designed and delivered with a focus on future jobs. The ultimate 2025 ambition is for the College to be the number one provider of technical and vocational training in the North West.
- 3.4 This infrastructure project for further education has major implications for the economy of GM and Manchester. The LTE delivery model will reduce the GM carbon footprint by 50%, have the capacity to respond to 20% population growth (26% at 16-18) with an offer that will focus on future careers, skills and lifelong learning. Learner volumes are ahead of plan to date and it is likely that demand will see the need for Phase 2 of the Estates Strategy to be progressed in 2021. The strategy seeks to evolve from what was historically an outdated 1980's model of post-16 Education, with a dispersed estate in ageing (and some listed) buildings that are not always easy to access via public transport, to new, modern, flexible, work related environments that many more residents and employers can access easily.

The Existing Estate

- 3.5 The College's current facilities in Manchester reflect the history of the further education sector and the various expansion, contractions rationalisation and mergers over several decades. The result was a Manchester College estate which had 24 sites in various parts of the city. The inefficiency of such a large and disparate estate included:
- the additional costs of operating smaller centres, which limits specialisation;
 - the limited offer at some locations and, in reverse, the availability of some provision in less accessible locations outside of the immediate neighbourhood;
 - the impact on the credibility of provision from older and old-fashioned training facilities on both learners and employers;
 - The difficulty in enabling aged building with new digital learning technologies and flexible learning environments.
- 3.6 The 2017 - 2022 Estates Strategy proposed a radical change in the number and location of its facilities. Central to the Strategy was a new curriculum approach in The Manchester College of working with industry to co-design and co-deliver more relevant vocational and technical skills provision. The combination of a modern estate of campuses, built for priority sectors and accessible learning centres, and a co-created and co-delivered training system will result in a marked increase in terms of the quantity of people trained and the quality of the outcomes. In simple terms, better-trained people with relevant qualifications/skills able to access jobs of the with better earnings.
- 3.7 Over two phases the Strategy consolidates the estate to five sites as follows:
- A new build City centre campus with Centres of Excellence and Industry Excellence Academies focusing on Creative & Digital in Phase 1 (under construction) and Business, Financial & Professional Services in the plans for Phase 2;
 - A Centre of Excellence for Medical Sciences at City Labs on the Oxford Road in the Corridor Manchester health campus;
 - A new build and refurbishment at Openshaw, developing a Centre of Excellence and Industry Excellence Academies: focusing on Construction and Logistics, plus Sport, Health and Wellbeing;
 - The Wythenshawe Learning Hub and Centre of Excellence: serving south Manchester, the Wythenshawe campus will offer an engagement curriculum for harder to reach learners or those who have not yet determined a route into specialisation. A broader curriculum offer would provide pre-employment, information, advice and guidance and welfare. Further investment at Wythenshawe will create a new heavy goods / bus / coach vehicle apprenticeship hub in January 2021, in partnership with Total People, and a logistics training centre, working with distribution centres in south Manchester. In time this will also have the ability to evolve into green and electric vehicle technologies. New hair and beauty

and small animal care Centre of Excellences will also be created and open in September 2022;

- The Harpurhey Learning Hub and Centre of Excellence: Serving north Manchester, Harpurhey will offer an engagement curriculum for harder to reach learners or those who have not yet determined a route into specialisation. A broader curriculum offer would provide pre-employment, information, advice and guidance and welfare. A new hospitality Centre of Excellence will open in 2021.

- 3.8 Consolidation into these five sites is significantly improving the quality and attractiveness of the learning offer for residents and employers. The rationalisation of the estate will substantially reduce operational costs and further increase the number of learners supported.
- 3.9 As a result of the strategy, the College will exit and vacate a number of existing properties, of various sizes, occupied under various tenures. The Shena Simon campus will be retained on a temporary basis until the completion of Phase 2 at the City centre site, thereafter the Shena Simon site is earmarked for disposal.

4. City Centre Campus

- 4.1 The College with the help and support of Manchester City Council acquired part of the former Boddingtons' Brewery site and progressed designs for the first phase of the new City centre campus. The scheme architects are a partnership of Simpson Haugh and education specialists Bond Bryan Architects. Proposals secured planning permission in December 2019 and, following some enabling works, main construction commenced in July 2020. The City centre element (£93m) of the (£139m) project is on target and on budget and will be operational in September 2022.
- 4.2 The development of the Manchester College City Centre Campus has incorporated a number design features to contribute towards the city's zero carbon agenda. These include:
- Application of BREEAM standards to achieve an 'Excellent' rating;
 - Achieving an EPC rating of A;
 - Achieving a minimum 10% carbon reduction, in line with the MCC Core Strategy;
 - Reducing operational costs through sustainable design;
 - A design which is responsive to a wide range of occupancy patterns, including the split between FE and HE provision and the impact this has on the operation of the buildings systems;
 - Providing comfortable internal conditions year-round; and
 - Providing high quality internal environment from a daylighting and artificial lighting perspective.
- 4.3 Phase one focuses on the Creative and Digital Industries, including The Manchester Film School and The Arden School of Theatre. Phase 2 on the

same site would accommodate the Centre of Excellence in Business, Financial and Professional Services on the same campus location.

- 4.4 Proposals for Phase 2 are progressing and now regarded as critical to go ahead. The incremental demand posed by post Covid and post Brexit reskilling, increased demand from 16-18 students who value the technical work-based curriculum developed over the period of the College's 2020 strategy and the incremental demand from Government's recently announced adult skills funding will add between 12% and 15% more demand in the City. This cannot be accommodated by displacing delivery to online or other methods and needs the extra capacity now earlier than thought.
- 4.5 In parallel to the publication of the White Paper *Skills for Jobs: Lifelong Learning for Opportunity and Growth* on 21 January 2021, the Government also launched the *Further Education Capital Transformation Fund* (FECTF). The FECTF gives FE colleges the opportunity to bid to the Department for Education for investment in capital projects that address the upgrading of their FE estate. The College's 2025 technical and vocational curriculum strategy, as outlined in section 7, aligns well with the Government's approach set out in White Paper and, coupled with the demand as outlined above, should enable it to evidence how Phase 2 of the Estates Strategy meets the requirements of the FECTF.
- 4.6 The LTE Group will therefore now work collaboratively with partners to prepare an application to this fund for Phase 2 of the Estates Strategy and would seek support from the City Council in doing so.

5. Openshaw Campus

- 5.1 The Openshaw Campus is currently the College's largest site. The estate strategy sees investment in new build and refurbished facilities to upgrade and expand facilities, supporting highly technical and specialist education/training in construction trades, health & care and sport.
- 5.2 A programme of capital works is now on site providing a new construction skills workshop (to accommodate the new T level in Construction delivered from September 2021), a six court sports hall, gym and sports training accommodation. The new building will be complemented by a comprehensive refurbishment of the existing College buildings, including a new specialist health & social care training facility for the Health T level delivered from 2021. The first phase of the refurbishment project to provide updated and refreshed accommodation for motor vehicle & logistics was completed in summer 2020. The final phase by 2022 will see the construction of a new 3G sports pitch and investment in open spaces and site infrastructure.
- 5.3 The delivery of the new facilities are on programme and on budget with the accommodation scheduled to be operational from September 2021.

6. Progress with surplus site disposals

- 6.1 Securing capital receipts from the disposal of vacated assets is a critical element of the College's financial plan to self-fund the majority of the investment in the new estate. Achieving and exceeding target levels of capital receipts will also have a bearing on the viability of the College's Phase 2 proposals.
- 6.2 In order to ensure that key local stakeholders are aware of the proposed disposal route and potential future use of the sites, a co-ordinated approach to communications is essential. For all sites and locations that the college will be vacating council officers, local representatives from MP's, local councillors, residents and parents have been engaged with. In each case, the college have sought, where possible, to repurpose any locations to create value for the city in other ways such as schools, housing, green spaces, etc. which will contribute towards and be reflective of local need.

6.3 Completed Asset Disposals

Moston Campus

- 6.3.1 This site has been sold to One Manchester, who are promoting a scheme to provide 55 affordable homes (2, 3 and 4 beds), which will either be let at an Affordable Rent or available for Shared Ownership. The small City Council owned strip of land towards the district centre has also been incorporated within the ownership of One Manchester to support a comprehensive and cogent development.

St John's Campus

- 6.3.2 This site has been sold to Henry Boot Developments who have plans to demolish the existing college building and to bring forward a modern office development. This provides an important opportunity to increase the amount of modern office development and to bring jobs to the core of the City centre, close to Spinningfields, and the wider St John's development. College students will remain in occupation until Autumn 2022, after which development plans will be brought forward. The disposal achieved the requirements of the estates strategy business plan and is in line with the financial expectations shared with MCC and GMCA.

6.4 Property disposals – In Progress

- 6.4.1 A number of other property disposals are planned or in train. As with the completed disposals outlined above, through ongoing collaborative dialogue, LTE Group's strategy is aligned with the Council's wider economic, housing and community priorities for the relevant locations. This is balanced with generating the necessary funds from the land sales to achieve the requirements of the financial plan and delivery of the estates strategy.

Northenden Campus

- 6.4.2 This is a 7.35 hectare (18.20 acre) site located between Wythenshawe Park and the M56/Princess Parkway. The College marketed the site on a “conditional on planning” basis and has selected Miller Homes as its preferred partner, prior to finalising a legal contract to dispose. Current proposals under consideration involve between 236 housing units, with 20% being on-site affordable (c47 affordable units with a tenure mix to be agreed as part of the planning process). The disposal process will see Miller Homes deliver a community consultation and engagement plan on the scheme.
- 6.4.3 There is one football pitch on the current site and the loss of this is intended to be mitigated by a s106 agreement to enhance pitches in nearby Wythenshawe Park. A planning application is targeted for submission in April 2021. The College will remain in occupation until Autumn 2022.

Fielden Campus

- 6.4.4 This is a 2.64 hectare (6.50 acre) site off Barlow Moor Road in West Didsbury. The majority is held as a freehold by the College. The Council has a small property interest within the site that would be made available for disposal for market value to support the development. The site has a number of constraints, notably Level 2 and Level 3 flood zones to the south end of the site where it drops away to the River Mersey, which reduces the net developable area of the site and creates an area of open space that would need to be managed.
- 6.4.5 It is considered that the site is suitable for residential development and it is intended to market the site for this purpose. The characteristics of the site provide potential to create a development aimed at meeting the needs of the senior living and consequently this may support downsizer activity in this area of the city, which could release larger homes for family use.
- 6.4.6 A detailed master planning exercise commissioned by the LTE Group has demonstrated that lower density housing provides a high quality product to a high design standard. This indicatively delivers a site capacity of around c. 50 low rise (2-3 storey) homes. It is proposed that the Council’s land is made available to support a scheme following these principles on this site.
- 6.4.7 As with all development sites, the College is committed to ensure that any new development contributes positively to the Council net zero carbon ambitions and in particular the nature of the proposed development does give an opportunity to incorporate a variety of technologies to this end.
- 6.4.8 The site will be marketed in February 2021. Whilst the College would lead this, the Council, with a shared land interest, would be fully involved in the process and selection of the developer. To help guide and steer a comprehensive development that meets the Council’s clear quality and sustainability, it is proposed a set of guiding principles and parameters be established and

agreed prior to the site being presented to the market by way of a planning design brief.

- 6.4.9 To note, initially the intention had been for a more formal Framework to be established; this has raised a question of necessity given there is a clear policy framework to support development on the site which sets out all the key issues any scheme would have to address; response to climate change and contribution towards affordable housing for example. There will be other detailed considerations for any proposal coming forward notably how the site interacts with the river to benefit the local community, implications for blue and green infrastructure and flood risk which would naturally be covered as part of the planning process.

Nicholls Campus

- 6.4.10 This site runs to an area of 3.2 hectares (7.98 acres), includes a listed building, some years ago education buildings plus grass and all weather sports pitches were added to and part of the site borders the now closed Ardwick cemetery and is deemed not developable due to historic burials. The site has been considered by the Council for future school/education use but there is no need requirement for the Council to use the building for this particular purpose. In addition, the Council holds a covenant restricting use of the site educational purposes, with work is underway to agree a process for the covenant to be lifted to allow alternative uses to be brought forward.
- 6.4.11 The Council is progressing the Ardwick Green Neighbourhood Development Framework (AGNDF) and this site sits just beyond its eastern boundary. It has been agreed that an addendum to the Framework will be produced to cover the Nicholls site as part of the AGNDF being presented to the March Executive. This will then be subject to public consultation, before being approved (with amendments as needed following consultation) by the Executive in June or July 2020. LTE Group is supportive of this approach given the sites very strong connection to the local area.
- 6.4.12 It is suggested that housing use would be most appropriate opportunity for the site with a re-use of the listed building and a sensitive design of new housing to sit alongside. The Council and the College are working closely together to discuss and develop suitable proposals for the site, with the Council being fully engaged in the selection of preferred purchaser.

Welcomb Street

- 6.4.13 This is a 1.37 hectare (3.3 acre) site. The property consists of three industrial style units which will be vacated when the additional construction facilities at the nearby Openshaw Campus are completed in summer 2021. The site has a complex ownership position with the freehold with the Council and a long lease to Network Space (who also have neighbouring interests in the City Works Business Park). The occupational leases are held by the College (one

of the buildings) and with Manchester Education and Training (MET) (two of the buildings).

6.4.14 MET is a joint venture charitable body set up between the College and the Council. Work is in train to dissolve MET and to transfer the leases to allow the assets to be sold. The Council have a first right of refusal on the acquisition of the site but following review in context of future needs for the industrial portfolio, won't be pursuing the acquisition.

6.4.15 Options for the site include leasing of the current buildings or redevelopment to provide modern industrial space. The proposals will create further industrial or workshop space which is needed in the city. Again, the Council will be involved, given their retained property interests.

Boddingtons Site (Great Ducie Street Surplus Land)

6.4.16 The contract to purchase the land at the former Boddingtons site does allow for any part of the site deemed surplus to be offered back to the previous owner or for it to be sold should the previous owner not wish to re-acquire. Any development proposals would require a re-gear on the leases which apply to part of the site where the Council is both a long leaseholder or freeholder. Any proposals would therefore require the Council's consent. Council officers are aware of ongoing discussions and actively supporting the progression of this.

6.4.17 Work has been ongoing to try to facilitate a way forward that could support the City agenda on affordable homes and with a sympathetic development. This work has been ongoing since October 2020.

6.5 Social Value

6.5.1 The project has associated social value benefits for Manchester residents. The main building contracts have social value clauses that prescribe commitments to local expenditure, local labour and employability for young people, amongst other items, as will the site disposal contracts of sale. For example, the Willmott Dixon contract for the City centre site requires 1,000 apprentice weeks and the sale of the Northenden site will require the housebuilder to provide opportunities for work placements for students. Willmott Dixon and Caddick (Openshaw contractor) are key industry partners in the Construction scholarship programme for level 3 students and we have students working on both sites on extended placements.

7. Delivery of an improved College and UCEN curriculum strategy and vision to 2025

7.1 The Manchester College (and its higher education arm UCEN Manchester) delivers a significant volume of post-16 vocational education each year – over 5,200 16 to 18-year-olds, 6,000 adults and 1,300 higher education students enrolled in 2019/20.

- 7.2 A cornerstone of the College's 2020 "Be Amazing" strategy focused on 'Careers not Courses' outlining the College's ambition to shift the culture from one of support to a healthy balance between support and challenge for colleagues and students. The 'challenge' component of the strategy was getting students to think beyond the next steps of their education and instead to focus on their ultimate career ambitions so that the College could proactively help them achieve their aspirations.
- 7.3 Centres of Excellence students can study a broad range of courses and develop the skills and gain the qualifications to take the next steps in their career. Industry Excellence Academy students will benefit from a programme of study that has been co-developed with one of our industry partners. The input of college partners not only helps ensure that our courses are aligned with current industry skills demands but also means that students benefit from a range of industry level activities and lessons. Sponsored programmes and T Levels will sit within the IEA. Prior to the Covid-19 lockdown, 268 Industry Placements (taking 315 hours) were live and 2,049 work placements had already taken place across a range of sectors.
- 7.4 This commitment to ensuring that all students achieve their full potential, underpinned by focussing on future employment prospects, has also played an integral role in seeing the College become the number one college in Greater Manchester for overall achievement (with a 91.7% achievement rate in 2019/20). The College was also ranked first for 16-18 achievement and also for adult achievement, both higher than the national rates overall and at every level of study (Level 1, 2 and 3). In addition, the College was also rated number 1 in the country for basic skills maths and English achievement across all ages.

8. Conclusion

- 8.1 The LTE Group has begun to implement an ambitious estate strategy to achieve a future estate for The Manchester College and UCEN that best serves the skills needs of the City and City region. Significant new improvements in capacity and the quality of the facilities will come on stream as planned in September 2021 and September 2022.
- 8.2 Property disposals are critical to the College's financial plan. These are progressing well but it is important that key disposals at Nicholls and Fielden are now progressed jointly with structure and alignment with other plans in the respective areas. LTE Group board has indicated that it is aware of the strong potential for objections and unintended consequences at Nicholls and Fielden, given a change of approach on how the development and sale process might operate, they are comfortable to progress on the previous strategic basis or the new basis, provided that MCC and LTE are clear on the risk and joint communications needed.
- 8.3 The overall programme is currently on time and on budget. However, learner enrolment is running ahead of plan, forecast post-Covid demand is set to

further increase demand and new Government policy commitments set out in 2020 will add to this.

- 8.4 Detailed work on demand will be completed early in 2021, our working assumption is that we may now need to bring forward Phase 2 to keep pace with the City's statutory requirements and demand in certain sectors. business case for this will be presented in 2021.
- 8.5 The new use for surplus College sites will make a significant contribution to the Council's vision for Manchester. On current transactions being agreed, the College disposals will:
- Provide an expected minimum of 11,000sqm of office floorspace to support employment growth in the City centre;
 - Provide some a significant volume of new housing units, with a high proportion of affordable housing;
 - Bringing 5,960sqm of industrial floorspace to the market for employment / business use; and
 - Enhancement of pitch provision in Wythenshawe Park.

9. Recommendations

- 9.1 Recommendations appear at the front of this report.

10. Key Policies and Considerations

(a) Equal Opportunities

- 10.1 An outcome will be to capture local employment opportunities and ensure that local residents have the opportunity to compete for such job opportunities.

(b) Risk Management

- 10.2 There is a robust risk management plan in place for the LTE estates strategy as a whole as well as detailed risk plans and mitigations on a scheme by scheme basis.

(c) Legal Considerations

- 10.3 Not applicable for this report.

Manchester City Council Report for Information

Report to: Economy Scrutiny Committee – 11 February 2021

Subject: Update on COVID-19 Activity

Report of: Strategic Director (Growth and Development)

Summary

This report provides Committee Members with a further update summary of the current situation in the city in relation to COVID-19 and an update on the work progressing in Manchester in relation to areas within the remit of this Committee. Further detail on specific issues will be available as required.

Recommendations

The Committee is requested to note the update.

Wards Affected: All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city

Manchester Strategy Outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	<p>This unprecedented national and international crisis impacts on all areas of our city. The 'Our Manchester' approach has underpinned the planning and delivery of our response, working in partnership and identifying innovative ways to continue to deliver services and to establish new services as quickly as possible to support the most vulnerable in our city.</p> <p>A reset of the Our Manchester Strategy is now underway following a meeting of the Our Manchester Forum on 16 June 2020. An extensive engagement exercise will take place to inform a draft document in late 2020 and a final version in February 2021.</p>
A highly skilled city: world class and home grown talent sustaining the city's economic success	
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	

A liveable and low carbon city: a destination of choice to live, visit, work	
A connected city: world class infrastructure and connectivity to drive growth	

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None

Economic Recovery Workstream- Sitrep Summary

As at 4/2/21 For Economy Scrutiny on 11/2/21 Updated fortnightly. Latest updates shown in yellow.

Issue/theme/ activity area	Impact/ challenges experienced	Key planning and response activity being undertaken
General Overview	<p>General UK Overview</p> <p>Economic outlook from ONS</p> <ul style="list-style-type: none"> • Survey results showed over 1 in 10 (12%) currently trading UK businesses said that turnover had decreased by more than 50% compared with what is normally expected for this time of year. • Debit and credit card spending rose sharply over the festive period, 4% greater in December 2020 than in February 2020 • 18% of the workforce of all UK businesses (excluding those permanently ceased trading) were furloughed. <p>Manchester's Dashboard</p> <ul style="list-style-type: none"> • Multi-million pound Research & Innovation Institute has been launched by a consortium led by the University of Manchester. 	<p><i>Powering Recovery: Manchester's Recovery and Investment Plan'</i> launched in Nov. Four investment priorities around: innovation; city centre and urban realm; residential retrofit programme; and North Manchester regeneration. Seeking govt funding for over 50 projects of £798.8 m. The plan can be accessed here.</p> <ul style="list-style-type: none"> ➤ <i>Spending Review Follow up:</i> Work being undertaken jointly by City Centre Growth & Infrastructure and City Policy to gather intelligence and “map” potential sources of investment from the Spending Review to the projects within the Recovery & Investment Plan. This can inform the lobbying work with Government Departments. For the majority of funds announced, details won't be available until 2021. The 3 immediate/known opportunities are: ➤ Brownfield Land Fund (see Development section below) ➤ Transforming Cities Fund (launched 2017) for shovel ready transport schemes - to be followed by 5 year funding settlements for local transport in 8 city regions (including GM) from 2022/23, via the Intra City Transport Fund, with a further £50m revenue funding for CA's to prepare for the

	<ul style="list-style-type: none"> • European travel company Awaze has chosen Manchester for its UK headquarters Bringing around 100 new jobs to the city • City centre rents 3.6% below pre Covid peak (compared to 12.4% fall in central London) • Residential sales market activity remaining subdued across Manchester, quarterly change of - 30.1% • Total Business Rates charges have fallen by 39% since April and business rates collection rate c.18% below last year <p>Manchester Crane Survey 2021</p> <p>General</p> <ul style="list-style-type: none"> • Construction activity continued during lock after an initial halt on sites, returned in April 2020. • Office growth in the north region is stabilising albeit at a high level. • Chief Finance Officers group optimism returned to a 12 year high in response to the mass vaccination programme. Sharp initial bounce back in 	<p>settlements. Officers are involved in groups working on the Greater Manchester Investment Programme (GMIP), which will form the basis of proposals to Government for the Intra City Fund. Work due to conclude in March.</p> <ul style="list-style-type: none"> ➤ 2nd round of the Green Recovery Fund being launched in the new year. • United City business-led campaign launched 22/11 and supported by MCC. • Business Sounding Board and Real Estate subgroup continue to meet regularly to share intel across sectors and to help support MCC lobbying. • Weekly MCC newsletter issued to over 9,000 businesses with updates. <p>A proposal has been developed to extend the eligibility criteria for the existing Additional Restriction Grant scheme. The scheme to administer the Discretionary Grants to Business (ARF) was considered and approved at Council 03.02.21. The scheme will be launched from 10th February.</p> <p>A webinar was hosted by KPMG on 1 Feb for the hospitality sector. Representatives from MCC attended (Head of Corporate Revenues at Manchester City Council), talked about the expanded retail discount and the Local Restrictions Support Grant scheme. The call was attended by 40+ people from the hospitality sector. The webinar was well received in terms of advice and general reassurance for operators.</p> <p>MCC survey live to ascertain how we can improve methods of communications with businesses and residents and encourage</p>
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	<p>the shorter-term post lockdown following the initial downturn.</p> <ul style="list-style-type: none"> • Activity has reduced generally since 2019 but still a high level of activity. • Completions have increased – an illustration of how strong and resilient the region is and it continues to deliver. • Belief that death of the city is overexaggerated but there are inequalities that Covid has acted as a laser beam on. <p>Manchester 2020</p> <ul style="list-style-type: none"> • 35 schemes completed - 8 commercial. • 2020 saw the largest amount of office floorspace delivered since 2008 at 1.2msqft. • 72 schemes on site 8% fewer than the 77 in 2019 . 11 of these are office schemes, with 36% already pre-let. • 28 of the schemes on site are retail/leisure, most taking up ground floor units in residential and commercial developments. 	<p>use of online services. Link to survey here https://surveys.manchester.gov.uk/s/OnlineServicesForBusinesses</p>
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- 24 new starts, one fewer than 2019. Of these starts, 16 were residential and 3 commercial. The balance made up from hotel and education/research.

- We are also seeing signs of 'later living' and inter-generational products entering the Manchester city centre residential market.

MIDAS Report Summary

2020/21 April – November

Manchester Successes YTD – 12 businesses creating 240 jobs

- 3 were new to Manchester bringing 70 jobs, the remaining were existing businesses in GM.
- They were from a range of sectors including life sciences, manufacturing and energy.

Recent successes to Manchester– Q3 2020/21

- The most successful sector is Advanced Manufacturing
- Country of origin has included UK, US and Canada.
- Reasons for location to Manchester are

	<ul style="list-style-type: none"> ➤ Access to highly skilled talent ➤ Location that serves the North ➤ Large talent pool ➤ Business environment <p>There are still a significant number of projects considering Manchester from a wide range of sectors.</p> <p>Manchester Office Agents Forum: confident that the Manchester office market will remain strong, with the forum reporting some signs of early recovery. Those companies that paused their search for office space early in 2020 started looking again towards the end of the year, with focus on flexibility and wellbeing.</p> <p>Numbers of administrations fall: KPMG have reported that the number of firms in administration fell last year in the North West, down by 22%, but warn of a 'hibernation' for companies affected by lockdown measures.</p>	
BSB - Real Estate Sub Group	<p>Meeting on 02.02.21</p> <ul style="list-style-type: none"> • Construction sector continuing and not slowing down, evidenced by recent crane survey results. Too early to see if any change in specific sectors or across any cities in the region. 	<ul style="list-style-type: none"> • MCC approved £2.3m of capital expenditure to commence the Northern Quarter cycling and walking improvements at Ducie Street, Dale Street and Thomas Street. This will make temporary road closures permanent at Thomas Street and part of Ducie Street in the Northern Quarter and widen footways and reduce on-street parking on Dale Street.

	<ul style="list-style-type: none"> • Important to consider now the return to the city, when that will be and how we ensure a consistent approach across all sectors and areas. • Need to understand what key things are needed to support those sectors hardest hit. • Point was raised about two things needed to allow a return to the city by workers: • Schools – reopening will have an impact on releasing workers to come back into the city. • Public Transport – perceptions could be a barrier to the return to the city. • Hospitality has a density issue in terms of capacity so support should be to increase capacity externally/ into the highway. • Man Life had 100 completions March – December 2020. 	<ul style="list-style-type: none"> • The section of Ducie Street between London Road and Dale Street will be permanently closed to traffic and realigned to allow access to the rear of the station following the removal of the pedestrian crossing at the bottom of Piccadilly Approach.
Football	<p>Manchester United saw a 19% decrease in revenue (£118.1m).</p> <p>Manchester City saw an 11% decrease in revenue (£481.6m).</p>	

Footfall	<p>Footfall trends- City Centre (Springboard / CityCo)</p> <table border="1"> <thead> <tr> <th colspan="3">Week 4 – Sun 24 Jan to Sat 30 Jan</th></tr> <tr> <th></th><th>Week on week %</th><th>Year on year %</th></tr> </thead> <tbody> <tr> <td>St Ann's Sq</td><td>+4.6%</td><td>-79.7%</td></tr> <tr> <td>Exchange Sq</td><td>+29.2%</td><td>-83.2%</td></tr> <tr> <td>King Street</td><td>+14.6%</td><td>-81.9%</td></tr> <tr> <td>Market Street</td><td>+16.3%</td><td>-82.0%</td></tr> <tr> <td>New Cathedral St</td><td>+18.8%</td><td>-84.0%</td></tr> </tbody> </table> <p>NB Given the low level of current footfall, small increase in numbers can lead to relatively high percentage increases. The reasons for the increase in the past week are not clear, but given low figures are not expected to be significant.</p> <p>Manchester wide footfall (excluding city centre)</p>	Week 4 – Sun 24 Jan to Sat 30 Jan				Week on week %	Year on year %	St Ann's Sq	+4.6%	-79.7%	Exchange Sq	+29.2%	-83.2%	King Street	+14.6%	-81.9%	Market Street	+16.3%	-82.0%	New Cathedral St	+18.8%	-84.0%	
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	<p>Week on week: +9.0%</p> <p>Year on year: -41.6%</p> <p>District Centres</p> <table> <tr> <th></th><th>Week on week %</th><th>Year on year %</th></tr> <tr> <td>Cheetham Hill</td><td>7.2%</td><td>-32.4%</td></tr> <tr> <td>Chorlton</td><td>-0.3%</td><td>-47.0%</td></tr> <tr> <td>Fallowfield</td><td>19.3%</td><td>-47.9%</td></tr> <tr> <td>Gorton</td><td>-2.6%</td><td>-46.1%</td></tr> <tr> <td>Harpurhey</td><td>11.6%</td><td>-26.6%</td></tr> <tr> <td>Levenshulme</td><td>2.8%</td><td>-38.0%</td></tr> <tr> <td>Northenden</td><td>1.0%</td><td>-41.3%</td></tr> <tr> <td>Rushholme</td><td>13.7%</td><td>-49.0%</td></tr> <tr> <td>Victoria Avenue</td><td>11.1%</td><td>-48.4%</td></tr> <tr> <td>Withington</td><td>7.0%</td><td>-40.3%</td></tr> </table>		Week on week %	Year on year %	Cheetham Hill	7.2%	-32.4%	Chorlton	-0.3%	-47.0%	Fallowfield	19.3%	-47.9%	Gorton	-2.6%	-46.1%	Harpurhey	11.6%	-26.6%	Levenshulme	2.8%	-38.0%	Northenden	1.0%	-41.3%	Rushholme	13.7%	-49.0%	Victoria Avenue	11.1%	-48.4%	Withington	7.0%	-40.3%	
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Higher Education Institutions	<p>Only students undertaking training and study for limited courses should return to face to face learning ie medicine, education, social work. Others to remain where they are and start new term online until at least mid-Feb. 1/1/21</p>																																		
Aviation	<p>Closure of all travel corridors to the UK on Monday, until at least 15 February, which</p>																																		

	<p>requires all international travellers to the UK to provide proof of a negative Covid test and quarantine for up to 10 days.</p> <p>'Test to Release' scheme launched 15/12. People arriving into the UK can halve their quarantine time in receipt of a negative test result.</p> <p>Holiday bookings up: following news and the rollout of the coronavirus vaccines, travel companies are reporting an increase in take-up for holidays for later in 2021 and for 'once in a lifetime' holidays for 2022, despite the closure of travel corridors.</p> <p>Manchester Airport currently seeing 1-2% of normal passenger volumes,</p> <p>The Manchester Crane Survey reported that passenger numbers from Europe into Manchester dropped from 1.64million in October 2019 to 0.27 million in October 2020, a reduction of 83%. In the same month, passenger numbers into Manchester from other international destinations also fell by 86% compared to the previous year.</p> <p>The UK government has announced it will implement a limited hotel quarantine policy for British citizens and residents travelling to England from high-risk countries. Arrivals from these countries will be met at the airport</p>	<p>MAG working with DfT on twice weekly testing for staff. Also lobbying DfT on plan for removal of restrictions and additional support.</p>
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	<p>and transported to quarantine in government accommodation for 10 days.</p> <p>There are 22 countries on this high-risk list, including South Africa, the United Arab Emirates, Portugal and Brazil, and the government has said it will add more if needed. There is already a travel ban in place for non-British citizens and residents who have been in or transited through these countries in the previous 10 days. The government has stated those affected will need to quarantine in government accommodation “without exception”, but further details are due to be announced. The government has not yet announced a start date.</p> <p>https://hansard.parliament.uk/commons/2021-01-27/debates/6775A7DF-70AE-4198-8F00-57D12516675D/Covid-19Update</p>	
Culture	<p>Cultural Sector Freelancers -impact of the pandemic on those more vulnerable in the supply Chain includes artists and cultural producers has been particularly severe with lots of practitioners missing out on support from the Governments Self Employment Income Support Scheme (SEISS)</p> <p>Continued business disruption for cultural businesses - Challenges being faced by companies in the cultural sector continue with</p>	<p>Culture</p> <p>Cultural Sector Hardship Fund for Freelancers</p> <p>£485k fund being supported by MCC in partnership with HOME on behalf of the Savanah Wisdom Foundation with funding from B&M Retail PLC. Awards of £1,500 for individual freelancers that are either Manchester residents or GM residents who can evidence that they work in the sector in Manchester. The fund allows for 323 awards to be made.</p>

	<p>the extended Lockdown in response to the second peak of the pandemic. Social distancing and continued disruption likely for many more months, companies that have been able to remain solvent, without government support are facing difficulties into the new financial year.</p> <p>Culture Recovery Funds (£1.57b) released to date from the Government, inc via Arts Council England, have primarily focused on supporting businesses remain solvent until 31 March 21 with a smaller £250m Cultural Recovery Fund for England - CRF#2 supporting companies til 30th June 21</p>	<p>Launched 25/1 with a very strong and positive comms reach. Online applications via MCC website went live 1 February for 4 weeks but may close early if high demand. 170 applications received on the first day demonstrating the high-level of need and hardship experienced in the sector.</p> <p>Colleagues at HOME are providing FAQ, email support, a telephone hotline and 1-2-1 assistance for disabled applicants.</p> <p>Support from DWP in place to ensure UC claimants can benefit from the scheme. (Other 'legacy' benefits may be affected).</p> <p>Culture Recovery Fund #2 (£250m) - Applications open 6/1 closed 26/1. Min grant £25k with Max grants across the whole CRF programme up to £1m or £3m (not-for-profit sector). MCC supported cultural organisations in the city with a webinar led by a fundraising consultant. We will report the outcomes of the funding round once allocations are announced. Outcome to be announced before 31/3.</p> <p>Weston Culture Fund (£30m) created by Garfield Western Foundation in response to Covid-19. The fund supports companies to restart their work, refresh activities and re-engage audiences following Covid-19 closures.</p> <p>3 Manchester organisations were successful applying to the fund;</p> <p>Hallé Concerts Society</p> <p>HOME</p>
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		<p>Contact</p> <p>MCC Culture business survey</p> <ul style="list-style-type: none"> MCC Culture team has contacted its database of sector contacts (26/1) to undertake a new survey of the challenges businesses are facing. The deadline for responses is 10/2. 12 responses have been received so far. Summary findings will be reviewed following the deadline next week. The Culture Team will offer bespoke support to any organisations in particular need of assistance at this time.
Development	<ul style="list-style-type: none"> Continued development interest in the city for both commercial and residential scheme. All schemes are back on site, and construction levels increased since the beginning of the pandemic, although with some overall delays to programmes. Risks around supply chains/access to materials, with associated increases in costs. Access to finance for hotel and retail schemes likely to be more challenging. Economic Recovery & Investment Plan identifies key schemes which can drive recovery and create new jobs. 	<p>Planning reform consultation</p> <p>We have submitted our response to the consultation (it closed last Thursday - 28th Jan). Another consultation has just been launched on proposed amendments to the National Planning Policy Framework (NPPF) and the publication of a draft National Model Design Code for comment. The amendments in the NPPF reflect revisions as follows:</p> <ul style="list-style-type: none"> Implements policy changes in response to the Building Better Building Beautiful Commission recommendations Makes a number of changes to strengthen environmental policies – including those arising from the review of flood risk with Defra Includes minor changes to clarify policy in order to address legal issues Includes changes to remove or amend out of date material

	<p>Ongoing work to identify funding opportunities for schemes.</p> <ul style="list-style-type: none"> • Long term impact on office demand being monitored on an ongoing basis, but positive indications from office agents and the Business Sounding Board. • Government increased housing target by 35% in UK's 20 largest cities, including Manchester, in December 2020. The implications of this are currently being reviewed. 	<ul style="list-style-type: none"> • Includes an update to reflect a recent change made in a Written Ministerial Statement about retaining and explaining statues. • Clarification on the use of Article 4 directions • This consultation is also seeking views on the draft National Model Design Code, which provides detailed guidance on the production of design codes, guides and policies to promote successful design. <p>• Closing date for 2nd round of Brownfield Fund on 8/12. 11 Manchester schemes were submitted, including Collyhurst Village, 3 Eastern Gateway schemes, Silk Street, former Manox site and Jackson's Brickworks. Initial report to Directors of Place on 28/1 – initial assessments now undertaken, with a further deliverability assessment to be carried out on a number of equally scoring projects. (Information on outcome for individual projects not yet shared). Decisions expected March 21, following appraisal by GMCA and presentation to Chief Executives and Leaders. GMCA has received an additional £15.8m funding as part of a 10% uplift in the previous round funding. 2 Manchester schemes are being considered – Ancoats Dispensary & Gould Street (N Gateway). List of projects recommended for 10% uplift approved by Directors of Place (28/1) and will go onto Chief Executives & Leaders.</p> <ul style="list-style-type: none"> • Community consultation on the first phase of the delivery of Collyhurst has been concluded in advance of planning applications for the delivery of approximately 270 homes (including up to 130 new Council properties) in Collyhurst Village and Collyhurst South and the first phase of a new
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		<p>park. Planning applications are anticipated in February 2021 along with a report to Executive seeking budget approval for MCC element. The scheme could commence in Spring 2021 subject to the outcome of the Brownfield Land Fund application referenced in the bullet point above which is for enabling works.</p> <ul style="list-style-type: none"> Hut Group have submitted a planning application to convert 3 buildings on Kennedy Street (no's 16,20, and 24), with the former to become office and training studios for ESPA, one of The Hut Group's brands, and the latter properties converted as part of King Street Townhouse, which THG also own. Two St. Peter's Square is now fully let, with the final office space let to Cazenove Capital, the UK wealth management business of Schroeder's.
Affordable Housing	<ul style="list-style-type: none"> Risk to developer and investor confidence. Working with RP's and other developers to understand current impact and forward plans. Assessing sources and levels of investment, and any obstacles Investigating grant funding, financial and other support needed to enable early start of key projects Understanding supply chain issues and identifying appropriate support measures. 	<p>A total of 437 new affordable homes are expected to be built across the city in 2020-21 – 306 of which are already complete. Of the 437 homes there are 142 for social rent, 94 for affordable rent, 160 shared ownership and homes and 41 for Rent-to-Buy. This includes 162 new Extra Care units across 2 sites (Brunswick PFI & Elmswood Park)</p> <p>In addition, there are currently 771 new affordable homes currently under construction across the city and expected to complete over the next 3 years. This includes a number of large-scale developments which have begun construction this year including</p> <ul style="list-style-type: none"> Grey Mare Lane Estate – One Manchester have started construction on the first two phases of the Estate

	<ul style="list-style-type: none"> • Developing guidance/share good practice for safe operation of sites • Expediting design & planning phases of projects. • Risk of registered providers slowing down or pausing programmes to consolidate finances/liquidity • Ensure Zero Carbon and Fire safety provision are part of the programmes. • Potential flooding of the PRS sector as the short term let market shrinks. 	<p>Regeneration programme (Blackrock Street & Windermere Close) which are expected completed in 2021-22. The redevelopment is set to deliver c.290 new affordable homes (incl. 124 of reprovion) and the retrofit of 169 homes over the next 5 years</p> <ul style="list-style-type: none"> • Gorton Lane – One Manchester have also begun construction on the scheme delivering 109 homes (18 for shared ownership & 91 for rent-to-buy) – expected to complete in 2022-23 <p>Alongside this, planning permission has been approved for 16 schemes delivering over 680 new affordable homes since the start of 2020 including:</p> <ul style="list-style-type: none"> • Edge Lane Business Centre (Your Housing Group) – 144 affordable homes (72 shared ownership / 72 affordable rent) • Dulverston Street (One Manchester) – 139 affordable homes (100 social rent / 39 affordable rent) • Former Manox Works (ENGIE Services Ltd) – 114 affordable homes (73 shared ownership / 41 affordable rent) • Store Street (Clarion) – 66 shared ownership homes • Glenside Rd / Greenwood Rd (ECS Capital Ltd) – 40 affordable homes • Victoria Riverside (Far East Consortium) – 32 shared ownership homes • Dob Brook Close (Guinness Partnership) – 24 social rent homes
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		<ul style="list-style-type: none"> • Mayton St (Grey Mare Lane) (One Manchester) – 23 affordable homes (17 social rent / 6 shared ownership) • Blackrock St (Grey Mare Lane) (One Manchester) – 22 social rent homes • 1-3 Domett Street (Adactus) – 18 affordable rent homes • Abbey Hey Lane / Battersby Street (Mosscares St Vincents) – 15 social rent homes • Linn Street (Mosscares St Vincents) – 14 shared ownership homes • Nell Lane / Brookstone Close (Southway) – 12 social rent homes • Ennerdale Avenue (Southway) – 8 social rent homes • Gathurst Street (One Manchester) – 6 social rent homes • Longley Lane (WCHG) – 4 shared ownership homes <p>Updates on further key schemes:</p> <ul style="list-style-type: none"> • Funding has been approved by Capital Strategy Board for the development at Silk Street and work on the detailed designs and Affordable Housing Programme grant application – including discussions with Homes England - is planned for the first half of 2021 • Discussions are ongoing with an identified Registered Provider partner to bring forward the Russell Road LGBT Extra Care scheme • Countryside / Great Places have agreed an increase in the provision of affordable homes on the Former Belle Vue Stadium Site from 35 to 130 (89 social rent, 29 shared ownership & 12 affordable rent)
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		<p>There is also a large programme of work underway looking to significantly upscale the delivery of new affordable homes across the city:</p> <ul style="list-style-type: none"> • Project 500 – Work continues with RPs to deliver c.600 new affordable homes as part of the Project 500 programme. A series of workshops with RPs, Planning, Neighbourhoods are Planning are currently underway alongside feasibility exercises and work to agree legal terms incl. disposal arrangements. A detailed list of potential sites will be put to the Executive later in the year. • This City – Work continues to develop the detail of the first phase of housing development through This City – the Housing Delivery Vehicle. Initial focus is currently on bringing forward two city centre sites delivering a mix of tenures including one site at the Back of Ancoats working with Manchester Life Development Company. • Northern Gateway – As announced in the March 2020 Budget, the scheme will benefit from the successful £51.6m Housing Infrastructure Fund (HIF) bid, which will help unlock key opportunities within the Red Bank and New Town neighbourhoods. Plans are also now progressing for some of the affordable housing components of the scheme including Collyhurst Village (130 affordable homes) and Victoria Riverside (634 homes incl. 32 affordable). FEC have also announced that they have appointed Great Places, The Guinness Partnership & L&Q/Trafford Housing Trust as their RP Framework Partners for schemes within Redbank neighbourhood.
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		<ul style="list-style-type: none">• Miles Platting & Newton Heath – Working with members to understand the context for delivery of c.1,000 new affordable homes across the ward over the next 10 years including on a number of large-scale mixed tenure schemes at the Former Manox Works (410 homes including 114 affordable), Jacksons Brickworks (c.1,100 homes incl. 550 affordable homes) and across the Newton Heath District Centre (c.300 affordable homes across 4 sites)• Hulme & Moss Side – Work continues with Neighbourhoods to look at redevelopment in the area from a community perspective – including at The Reno Site (Barnhill St) which has the potential to deliver up to 200 new homes in a scheme recognizing the heritage and community value of the site <p>A number of bids have been made to the second round of Brownfield Land funding including 4 sites set to deliver affordable housing. Alongside this, MCC continues to work with RP partners to establish a portfolio of sites which will form the basis of the city's bid to the latest round of Affordable Homes Programme funding (2021-26) which will sit alongside the delivery through Project 500.</p> <p>MCC has had agreement in principle from Registered Provider (RP) partners to take on the management of properties acquired through Empty Dwelling Management Orders. Neighbourhoods teams are currently in the process of making a business case for funding to be considered by the Executive. In addition to this, work continues with RPs to purchase larger homes for settled</p>
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		<p>accommodation – as of December 2020, 29 larger properties have been acquired and 25 already let out to families.</p> <p>Extra Care facilities in development:</p> <ul style="list-style-type: none"> 4 schemes under construction 257 apartments 3 RP schemes 1 MCC (PFI scheme) <p>Regulator for Social Housing (RSH) called for RP's to provide revisions of their business plans by September. This will identify any viability risks but should also identify progress on development programmes.</p>
Transport and Infrastructure	<p>Transport Focus – industry summary report</p> <p>Two strands to where operators should place focus.</p> <ul style="list-style-type: none"> • Ensuring passengers can make essential journeys with confidence now. 	<p>A feasibility study is currently being commissioned to consider the longer- term options for the city centre road closures introduced in the summer to support hospitality sector and increase traffic - free space.</p> <p>Travel demand continues to be low, with 1/3 fewer journeys than to be expected at this time of year taking place across GM. Highest impact is on rail and Metrolink travel.</p> <p>Bus reform consultation closed on 29/1/21</p>

- Attracting passengers back when the time is right

Perceptions of safety – the majority of users feel safe. The ability to keep a distance from other users was the most important driver of users feeling of safety. As well as behaviours around mask wearing.

Many who aren't using public transport say they wouldn't feel safe.

- Findings show that many felt travelling on public transport riskier than going to the pub.
- One in three agreed 'when Covid-19 no longer poses a significant risk (when there is a vaccine), I will drive more for journeys where I would have used public transport before the pandemic.
- These findings confirm we shouldn't expect a quick return to the 'old normal' for transport.
- The survey confirmed that while many former commuters expected to return to regular commuting, we can expect a significant shift

Manchester (LA) Transport Usage Data (for w/e 31/1)

Bus Patronage, **+4.1%** on the previous week and **-67.3%** on pre-COVID levels.

Metrolink Network patronage, **+6.8%** on the previous week and **-84.3%** on pre-COVID levels.

Highway - Private vehicle trips, **+4.3%** on the previous week and **-29.3%** on pre-COVID levels.

Rail - Passenger numbers, **+3.7%** on the previous week and **-82.4%** on the same period last year.

Cycling - Cycle journeys, **+31.7%** on the previous week and were **-44.4%** on the same period last year.

GM Wide Data

Metrolink

09/03/20	122,613
14/07/20	37,834
08/09/20	57,144
11/10/20	27,197
13/11/20	33,714
17/11/20	33,622
11/12/20	37,653
30/12/20	31,800
25/01/21	21,281
31/01/21	10,032

towards more flexible working practices and greater working from home. We found that trend even when Covid-19 no longer poses a significant risk.

Immediate priorities:

- Social distancing through increased capacity on the networks
- Improved information to allow passengers to plan journeys – avoid busier times etc.
- Maintain increased cleanliness
- Drive up compliance – face coverings.

Future plans

- Flexible fares for less frequent commuters
- Encourage users to return with offers and promotions.

Work with TfGM to agree a broad overall transport plan to support gradual opening up

Bus

09/03/20	513,309
14/07/20	192,181
18/09/20	333,220
11/10/20	119,760
10/11/20	274,267
17/11/20	273,394
11/12/20	315,223
30/12/20	177,038
25/01/21	173,621
31/01/21	61,638

Rail

09/03/20	104,795
14/07/20	28,257
18/09/20	47,871
11/10/20	34,910
13/11/20	28,381
20/11/20	28,729
11/12/20	32,122
30/12/20	31,533
25/01/21	20,853
01/02/21	21,532

of the city with a focus on pedestrian movement and safe use of public transport linked to an agreed package of measures to support safe pedestrian access.

GM Highway

09/03/20	5,082,000
14/07/20	4,221,209
18/09/20	4,838,128
11/10/20	3,378,133
13/11/20	4,230,726
20/11/20	4,255,985
11/12/20	4,630,511
30/12/20	3,599,744
25/01/21	3,642,843
01/02/21	2,555,012

Cycling

09/03/20	107,738
14/07/20	157,043
18/09/20	152,093
11/10/20	76,499
13/11/20	112,947
20/11/20	84,568
11/12/20	82,112
30/12/20	44,494
25/01/21	52,565
31/01/21	94,883

Walking

09/03/20	1,491,508
14/07/20	1,064,432

		18/09/20	1,603,546
		11/10/20	1,230,300
		13/11/20	892,635
		20/11/20	787,653
		11/12/20	1,004,529
		30/12/20	660,838
		25/01/21	784,323
		01/02/21	807,803
Face Coverings- Face covering compliance is around 90% on buses, 83% on Metrolink and 87% on trains (as at 31/01/21)			
<u>City Centre Transport Strategy</u> closed on 4/11/20. Analysis indicates overwhelming support for the proposals within the draft strategy. Report being presented to Executive in February with the final strategy to go in March.			
<u>Active Travel Fund (ATF)</u>			
GM awarded £15.9m. Work underway to develop city centre 'triangle' and Wythenshawe schemes for pedestrian and cycling routes.			
Network Rail- Rail enhancements budget has been cut by £1bn – down nearly 10% from the £10.4bn previously calculated by the Office of Rail and Road (ORR). 16/12/20			
To address the poor performance of the rail network around Manchester, DfT, Network Rail and TfN have launched a consultation on potential changes to passenger timetables,			

		including the frequency and routing of some of the more congested routes. Any changes to timetables will be implemented in summer 2022. The consultation closes on 10 March 2021
	<p>Manchester Recovery Task Force Public Consultation</p> <p>The government have released a consultation for modifying the train services into and out of Manchester (using the “Castlefield Corridor”). The options proposed have a significant impact on the train service to Manchester Airport, which could reduce trips by up to 31%.</p> <p>The consultation explains that the delays around the Castlefield Corridor are impacting the railway’s reliability that needs fixing immediately (by 2022).</p>	<p>MCC officers are inputting into the consultation and liaising with colleagues in TfGM and Network Rail.</p>
	Analysis of businesses’ plans for reopening, working with TfGM, CA, Chamber, Growth Company	TfGM linked into Day Time Economy recovery group work
	Identify and implement interventions that support social distancing and support business reopening and procure necessary equipment to facilitate this.	Re-purposing of city centre streets and open spaces. Initial ideas are now being developed further in consultation with members. The proposals seek to draw on best practice from other cities in the UK and abroad.

	Continue with highway works that can be undertaken during lockdown	<ul style="list-style-type: none"> Continuing with all our major projects that are on site and continuously monitoring government guidance about construction Finding ways to accelerate all our programme of walking and cycling schemes aiming to have early starts on all our programmed projects Maintaining our roads at business as usual levels by inspecting them and making repairs Resurfacing and treating many more main roads than originally planned to take advantage of lower traffic levels Working with TfGM to review bus stops and increase pedestrian phasing at signalised crossings.
Skills, Labour Market and Business Support	Furlough and newly unemployed Headlines include <ul style="list-style-type: none"> The official unemployment rate (in the three months up to October) rose nationally and in the North West of England (to 4.9% and 4.7% respectively). In Manchester the rate of unemployment decreased from 6.2% to 5.6% in the last three months up to September suggesting methodological problems with the Labour Force Survey modelling at Manchester level. 	
		Furlough and newly unemployed Newly Unemployed Support <p>Take up on the www.manchester.gov.uk/Help to get work scheme has been low with 69 residents requested support since offer went live.</p> <p>Since the announcement that Debenhams staff will be made redundant officers continue to use proactively contact the Manchester store but not getting a response</p>

	<ul style="list-style-type: none"> - Claimant count - in December 2020 there were 34,565 claimants in Manchester – up slightly from 34,510 in November. - Since the autumn increasing numbers of claims from people in their 50s and 60s have become apparent while there has been some decline in the numbers of younger people (under 25s) receiving unemployment support. - Claims for Universal Credit (UC) had continued to increase and as of November 2020 there were 74,479 people on UC in Manchester, this has since flattened out over the past few months. - Since June 24,800 redundancy notifications were issued across Greater Manchester (GM). - The number of online job postings for GM decreased 4,703 in the week ending 16th Jan from 6,444 the week prior. 	<p>The Arcadia Group is being handled by Freshfields (administrator). They have been contacted by the partnership and are awaiting a response.</p> <p>The supporting comms campaign - #Helpto Get work – has continued LinkedIn, Twitter and Facebook</p> <p>Workclub monitoring has been completed with the analysis informing future provision to ensure that it is meeting the needs of residents across the city.</p>
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	<p>Offer for 16-19 year olds</p> <p>The December submission to the DfE reported a combined NEET / Unknown of 8.2% (981 YP). This is a 0.9% decrease on the November submission.</p> <p>The 8,2% divides into NEET 3.9% (463) and Unknown 4.3% (518). The unknown continues to decrease although Lockdown 3 has changed some of the ways we are able to track YP.</p> <p>January 29th NEET / Unknown figures have decreased to 7.5% (3.6% Unknown and 3.9% NEET). Compared to our January submission last year we are .6% behind in our combined NEET / UK figures.</p> <p>Schools and Colleges have increasing concerns about the current year 11, 12 and 13 who have experienced two years of disrupted education and how this will impact on their transition and progression.</p>	<p>Offer for 16-19 year olds</p> <p>Comms campaign for young people and parents highlighting key messages in relation to opportunities and high-level guidance particularly to support transition from School into an EET destination.</p> <p>We have activated the Risk of NEET Indicator (RONI) tool and have sent to high schools the names of their year 11 students who are medium or high risk of becoming NEET. Levels are similar to last year. Schools will be encouraged to secure an offer for all these students and put transition plans in place for the high-risk learners. To support this, we will be sending a Post 16 Transition Guide out to all High Schools and Post 16 providers after the half term.</p> <p>The MEET your Match website, commissioned by MCC and delivered by GMCVO is now live with over 40 pre- employment opportunities listed, including study programmes, employability courses, traineeships, entry level 1 / 2 apprenticeships and volunteering opportunities.</p> <p>MCC is working with schools and Colleges to identify other ways we can support this year's school and college leavers and mitigate against a rise in NEET numbers. This includes looking at more bespoke post 16 provision for our most at-risk students, working with NEET providers to improve progression routes that lead to employment.</p>

	<p>Youth unemployment</p> <p>Maximise the opportunities from and work with partners to roll out the Kickstart Scheme. Two issues to note: delays with DWP nationally approving Kickstart opportunities and working from home means many businesses are reluctant to take young people on.</p> <p>Impact of lockdown 3.0 on HE student retention will continue to be a key area for focus.</p> <p>Promotion of Apprenticeships</p>	<p>Youth unemployment</p> <p>Kickstart: DWP has changed its policy in terms of Gateway Organisations and no new Gateway organisations will be registered although existing ones including the Growth Co can continue to provide a service. As here is no longer a limit of 30 of placements, employers can deal directly with DWP with just one Kickstart opportunity.</p> <p>MCC will directly deliver Kickstart placements and alongside HROD to will support a roll out with Council Depts and DWP.</p> <p>Working with DWP to establish funding for youth hubs in the City.</p> <p>Work has taken place over the last 3 weeks to prepare a strong Manchester Apprenticeship campaign for National Apprenticeship week on 8-14 Feb.</p>
	<p>Skills and employment support for adults</p> <p>Further restrictions widening the digital skills divide.</p> <p>Majority of providers continuing full remote/online learning – need to identify providers who are struggling to meet need of access via existing and potential new learners.</p>	<p>Skills and employment support for adults</p> <p>MCC Telephone Digital Skills Support Service -</p> <ul style="list-style-type: none"> Referrals for skills support are continuing to increase - now 620 referrals since May 2020 <p>MCC Device Device Scheme -</p>

	<p>MAES recruitment is running at around 70% of normal as a result of Covid and community learning harder hit</p>	<ul style="list-style-type: none"> • 124 digital volunteers - continuing to grow network and recruit volunteers represented of our excluded communities. • A number of additional refurbishment device schemes growing - Digital Skills Network to develop a sub group led by TMC – to better coordinate/ centralise refurbishment schemes for the city. Building on the Lifeshare Manchester Digital Collective model and platform. • BITC and Tech Nation are facilitating refurbished device schemes and connecting in with the council to reach young learners and adult learners most in need. • There has been a call out to businesses for support with kit - very small numbers via MCC business networks – auto trader have offered 15 but have any more to come once they can access their estates. • GM have worked with MEN to better promote the campaign through the GM Tech Fund - so far distributed 27 new Dell laptops to the Manchester College (funded by Boohoo) and 20 refurbished laptops/desktops to Xaverian College (donated by Storerger). • 50K GM LA Grant Funding – work and skills and libraries exploring data options to support residents to be more self-sustaining. A 3 stage model is being put in place. • Adult learning provider survey circulated to identify digital access needs of learners – low take up so far but the survey is being pushed out again. So far the main trend is that providers similarly to schools are struggling to meet demand. • 10k Reading Friends libraries project has allocated some funds for devices – these to be specifically used to engage people with reading groups. <p>Covid Impact Fund – this has now been rolled out – applications continue to roll in - Community Champions bid was accepted which will offer an additional 100k to the 300k of the impact fund – an additional 45k from the Community Champions bid has been allocated for a digital resource. This funding will be used to recruit additional resource – a role that will be hosted via a VCSE organisation to build a more diverse volunteer network to ensure</p>
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		<p>those not most impacted by covid and digital inclusion are supported.</p> <p>MAES -</p> <ul style="list-style-type: none"> • Circa 700 devices have been lent to adult learners for the purpose of learning at a distance. • MAES are currently delivering around 750 live online sessions a week. • The Make it Happen Retrain programme has now supported 9 individuals back into employment. • MAES is now running weekly webinars on a range of topics including the practicalities of applying for work (CV writing, interview technique etc.) and personal development topics (e.g. 'Motivation Matters' and 'Identifying Your Personal Strengths') This is becoming an effective approach to engagement.
	<p>Social Value and Local Benefit</p> <p>Challenge: Many residents are not connecting to opportunities created in the city – how can we use social value internally to maximise creation of employment/skills/training opportunities targeted at our residents and use our influence to do the same with organisations externally?</p> <p>Ensure that MCC's approach to SV reflects current economic circumstances and <i>Think</i> recommendations.</p>	<p>Social value and local benefit</p> <p><i>Refresh SV policy to reflect Think recommendations and recovery plan -</i></p> <p>Draft agreed internally and awaiting sign off via scrutiny and Executive – timescales dependent on elections.</p> <p><i>Refresh SV policy documentation</i> - Documentation refresh in progress via Contract and Commissioning Leads Group. Risk of delay due to issues with implementing environmental weighting – to explore if we can work around this in the short term.</p>

	<p>Coordinate employment and skills related social value “offers” from across MCC’s largest suppliers and capital projects into a pipeline of opportunities that can be promoted to residents and employment/skills/training organisations.</p>	<p><i>Refresh planning and local labour process and toolkit -New planning and local labour process and documentation being rolled out, held session with Tier One contractors to discuss.</i></p> <p><i>Develop pipeline of opportunities through large suppliers and capital projects where MCC is the client – Resource allocated and work underway with Corporate Procurement to identify 20 suppliers with greatest opportunity.</i></p> <p><i>Reach a decision on supporting a bid of lottery funding to aid with co-ordination of social value commitments across contracts. Held session with internal stakeholders and agreed this bid and platform can add value. To finalise next steps with Peter Scholfield/Corporate Procurement and identify pilot projects.</i></p> <p><i>Maximise Social Value opportunities arising from Northern Gateway and North Manchester General Hospital developments – Agreed and submitted funding bid to the Health Foundation to pilot an approach to connecting local residents to opportunities on these projects and the wider economy. Agreed social value framework with Residential Growth & FEC. Social Value groups established for both NMGH and Northern Gateway. Agree social value ask on Collyhurst procurement with FEC.</i></p>
	Business Support, Sustainability & Growth	Business support, sustainability and growth

	<p>Business Grants</p> <p>In summary the Council has allocated over £25,637,579 of support to 13,029 businesses through the LRSG and ARG (discretionary) schemes to date.</p> <p>All LRSG Schemes</p> <p>Count Total: 12,684</p> <p>Grant Total: £24,616,134</p> <p>All ARG Schemes</p> <p>Count Total: 345</p> <p>Grant Total: £1,021,445</p> <p>In addition the Council has also allocated £16,305,000 (3,091 payments) in Closed Business Lockdown Grants.</p> <p>Brexit Impacts.</p> <ul style="list-style-type: none"> - According to Brexit Taskforce - the latest data shows that border traffic is increasing day by day and there is no disruption at UK ports. - The level of compliance is also very high with turnbacks (at the border) 	<p><u>Business Grants</u></p> <p>Priority work has taken place alongside Revs and Bens to plan and develop a scheme for expanding the existing ARG (discretionary grant) to widen the scope and support more businesses who have been affected.</p> <p>Work is ongoing with CC Regen and Work and Skills to continue to deal with existing ARG applications and deal with local enquiries</p> <p>Brexit –Now a deal is in place- Business Growth Hub and GM Chamber alongside Work and Skills Team will develop appropriate comms and support such as webinars for businesses. Will be somewhat challenging given the new lock down.</p> <p>Officers will update MCC's web pages with diverts/clicks through to Government and Business Growth Hub's pages.</p>
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	<p>stable at less than 5% of total traffic - either for failing to meet customs requirements or lack of a negative COVID test.</p> <p>GM Chamber continue to report a significant increase in the number of enquiries relating to Brexit, specifically in relation to advice around export documentation.</p> <p>Anecdotal some of the key issues being picked up are</p> <ul style="list-style-type: none"> • A lack of clarity about import/export documentation • Unexpected Some are finding additional charges (tax) on imports/exports • Still early days to fully assess the real impacts of Brexit – the true effects are likely to be highlighted as the economy opens up 	
	<p>Equalities</p> <p>Ensure that disadvantaged and underrepresented groups are supported by</p>	<p>Equalities</p>

	<p>activity included in Workstreams 1-6. This would include Black, Asian and Minority Ethnic groups, young people, over 50's, homeless, veterans, survivors of DV&A, ESA claimants, and those experiencing family poverty.</p> <p>Covid has worsened the situation for many already experiencing inequality – the challenge is to ensure support is targeted to reach the communities in most need.</p>	<p>Specific 'all age' apprenticeship comms messages being developed for promotion during National Apprenticeship week</p> <p>Covid Impact Fund circulated to neighbourhood networks and employment support groups</p> <p>Manchester Employment Support Partnership promoted to work clubs and over 50's support group</p> <p>Work & Skills employment priorities agreed to align with Age Friendly Recovery Action Plan to ensure a focus on the over 50's group</p>
Funding	<p>No specific known impacts on current external funding bids caused by C19 as yet. Known bids progressing through funding approval processes as expected.</p> <p>Team in City Policy developing a funding action plan based on C19 recovery and Corporate priorities</p>	<p>1) Public Sector Decarbonisation Scheme (PSDS) - £22.9m bid submitted by MCC into a combined GM bid of £80m Decision from Salix on the bidding round continues to be delayed. This is due to the fund being significantly oversubscribed and Salix pressing applicants to remove any items which cannot be contracted with suppliers by the end of March. GMCA now expect a final approval by 19th Feb and that the GM total allocation will be c.£70m from the original bid of £80m. A final MCC allocation is tbc.</p> <p>2. Recovery Plan Hydrogen Fueling / Fleet Opportunity - officers from Neighborhoods and City Policy are further developing this proposal The UK Government is planning to launch its</p>

	<p>Working with City Centre Growth to map funding opportunities through the 2020 Spending Review</p>	<p>Hydrogen Strategy in 2021 and we expect potential funding could be available as part of the Green Industrial Revolution announced in the Spending Review (details still to emerge).</p> <p>3. Horizon Europe – In addition to work with Pat and Hilary on the UK Govt Spending Review and our Recovery Plan, the City Policy team are reviewing the new 2021-27 EU Horizon Europe programme for potential funding opportunities that support our Recovery Plans and wider strategic objectives in the OMS refresh and our Climate Change Action Plan.</p> <p>The total budget for Horizon Europe is €95.5 billion. This is a 30% increase over the previous Horizon 2020 (runs 2014-22). The programme is focussed on research and innovation. The current H2020 programme funded MCC projects Triangulum and GrowGreen (inc. The West Gorton Sponge Park)</p> <p>Access to this programme is good news for the City and our partners, particularly UofM and MMU. UofM were the fourth largest UK university beneficiary of Horizon 2020 funding.</p> <p>The programme opens in 2021 and realistically Manchester bids into that programme are likely to be possible from later in 2021 and into 2022. The City Policy team will include MCCA and</p>
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		<p>Corridor Manchester in preparation for that over the coming months.</p> <p>5. GM bid to Environment Agency's £200m 'Coastal and Flood Resilience Innovation Funding' - there is £6m per applicant available to spend over 5 years. Must be led by a LA. Stockport are going to lead a GM bid, where MCC could get £1m with City of Trees to spend over 5 years on strategic tree planting for resilience. EOIs submitted by 15th Jan, led by colleagues in Highways.</p>
Strategy & Economic Narrative Review	<p>C19 has necessitated a review of existing strategies to understand whether they are fit for purpose given the predicted exacerbation of existing inequalities. This will inform the Economic Recovery Plan & Our Manchester Strategy reset. Formal refreshes would not take place until 2021 when the Our Manchester Strategy has been reset and the full impact of C19 is known.</p>	<ul style="list-style-type: none"> • <i>Our Manchester Strategy Reset was discussed at all January Scrutiny Committees. Feedback has generally been positive and there are a small number of amendments to be made to the document. A final comms version is being produced alongside a simple 1 page document which will be resident facing. The Strategy will be considered for formal approval and adoption at February Executive and 31 March Council.</i> • <i>A piece of work to review the projects in the Economic Recovery and Investment Plan is underway which will help with prioritisation, further development of business cases and attracting funding for delivery.</i> • <i>Powering Recovery: Manchester's Economic Recovery & Investment Plan launched and published- aligns to existing Our Manchester Industrial Strategy.</i>

External Influencing & Lobbying	<p>The Government's economic response to C19 has been fast moving and feeding in Manchester's priorities has required a coordinated approach.</p>	<ul style="list-style-type: none"> • Manchester City Council is represented on the Urban Centre Recovery Task Force by the Leader. Core Cities are also feeding into this work and will submit a formal paper. • Meetings with Cities & Local Growth Unit and BEIS North West & GM, DFT local representative, Homes England and Deputy Director Local Government & Reform have taken place. • Key messages from the meetings so far are that Government is interested in our Plan and recognise the transformational potential of North Manchester. They are also interested in the MHPP housing retrofit, St John's Enterprise Zone & hydrogen fleet project. • Meetings with MHCLG, DWP and DfE are also being scheduled.
Economic Intelligence	<p>Need to engage with Manchester Businesses and key sectors to understand current status re Covid related impacts.</p> <p>Understanding of businesses in rented spaces and analysis to support the Business Rates Discretionary Grants.</p> <p>Need to understand the status of the development pipeline across the city.</p>	<ol style="list-style-type: none"> 1. On-going work for the Work & Skills Board to develop an integrated approach to economic monitoring. New quarterly sheet incorporates welfare and work & skills data to create a single, holistic product that responds to and better supports emerging priorities against the backdrop of Covid 19. Currently addressing key data gaps, working with colleagues at the Growth Company / GM Chamber of Commerce including jobs, inward investment, imports / exports and vacancies by sector. Dashboard going to Economy Scrutiny in February. 2. Supporting businesses to access all available grants at a national and local level - providing research and intelligence on businesses related to sector / size / rateable value / number of

	<p>Need to update population modelling (MCCFM), reflecting both the impacts on and from the economy.</p> <p>Demand appraisal for residential lettings market in Manchester post pandemic.</p> <p>Provide economic intelligence to support the LDV</p>	<p>employees etc in order to better target grants / support SMT in their decision making around the delivery of grant schemes.</p> <p>3. Pipeline tracking - used to support Financial Resilience work including forecasting potential council tax & business rates revenues.</p> <p><u>Expected completions:</u></p> <p>Residential pipeline (2020/21): Over 3,500 new homes expected to be completed including c.440 affordable homes</p> <p>Commercial pipeline (2020/21): 63,700m2 office space, 12,900m2 retail, 27,900m2 industrial, 644 hotel beds, 140,000m2 other.</p> <p>4. Latest output from MCCFM, W2020, was released w/c 14th Dec 2020 and is due to be discussed at SMT in Jan 2021. It attempts to model for some of the likely impact on growth due to both Brexit and Covid19. For 2020, a zero net migration assumption has been made because of travel restrictions so most growth is due to natural change (births and deaths) and any migration between July 2019 and February 2020. The estimated population for mid-2020 is 579,450.</p> <p>5. Work on-hold due to analytical capacity issues, carried over into 2021 work programme.</p> <p>6. Market appraisals (rents & sales values) for Phase 1 LDV sites shared with CBRE to inform rent settings and aid financial modelling work. Appraisal of demand and analysis of void rate shared with Project Board. Further work to understand future phasing of sites required.</p>
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